



Dr. Vladimir Novak, PhD, LL.M.

Dr. Novak is a partner at Cleary Gottlieb Steen & Hamilton, based in Brussels, Belgium. His practice focuses on arbitration, competition law/antitrust and EU and global foreign direct investment control. His experience includes complex merger control proceedings, cartel investigations, abuse of dominance cases, antitrust counselling, and litigation before EU Courts, as well as a wide range of issues under EU law and sports-related matters.

Dr. Novak co-leads the Cleary Gottlieb's EU FDI practice and regularly advises on complex global FDI matters across a wide range of sectors, leading a team of Cleary's broader FDI practice and local counsel. He is included in GCR's inaugural global Foreign Investment Control 40 under 40 list and is co-editor of the Foreign Direct Investment Guide published in cooperation with Concurrence.

His experience covers a range of industries, including steel, metals, semiconductors, energy, agrochemicals, pharmaceuticals/biotech, payment card systems, IT, finance, consumer goods, and sports.

Dr. Novak is an arbitrator at the Court of Arbitration for Sport in Lausanne, Dubai International Arbitration Centre, Hong Kong International Arbitration Centre, London Court of International Arbitration, and Vienna International Arbitral Centre.

In 2012, he received his LL.M. degree from Harvard Law School. He started his practice at Cleary Gottlieb Brussels in 2012 and was resident in Cleary Gottlieb's Washington DC office in 2015/2016, before returning back to Brussels in 2017. He became partner in 2025.

Dr. Novak is a former football player and referee.

INDUSTRY EXPERIENCE

1. Air Transport
2. Alcoholic and Non-Alcoholic Beverages
3. Animal Health
4. Banking and Financial Services
5. Coal, Electricity and Gas
6. Computer hardware
7. Cosmetics
8. Diagnostics
9. EU Financial Regulation
10. Financial Services
11. Hospital Hardware
12. Karting
13. Metals
14. Offshore billing
15. Paper and Carton Board
16. Payment cards
17. Perfumes and Cosmetics
18. Pharmaceuticals/Biotech
19. Plant Protection Products

20. Security Services

21. Sports Broadcasting and Licensing

22. Steel

23. Telecommunications

24. Tires

25. Wholesale and Retail Distribution of Consumer
Goods

26. Semiconductors

ARBITRATION EXPERIENCE

Court of Arbitration for Sport

President of the Panel in the following cases:

1. CAS 2025/A/11931 (appeal, ski & snowboard)
2. CAS 2025/A/11336 (appeal, cricket)
3. CAS 2025/A/11819 (appeal, cricket)
4. CAS 2025-A-11391 (appeal, rugby)
5. CAS 2024/A/11375 (appeal, cycling)
6. CAS 2024/A/11254 (appeal, wrestling)
7. CAS 2024/A/10938 (appeal, cycling)
8. CAS 2024/A/10833 (appeal, equestrian)
9. CAS 2024/A/10807 (appeal, tennis)
10. CAS 2023/A/10161 (appeal, tennis)

Sole Arbitrator in the following cases:

11. CAS 2025/A/12065 (appeal, withdrawn)
12. CAS 2025/A/11664 (appeal, taekwondo)
13. CAS 2024/A/11370 (appeal, cycling)
14. CAS 2024/A/10960 (appeal, weightlifting)
15. CAS 2024/A/10961 (appeal, weightlifting)
16. CAS 2024/A/10988 (appeal, weightlifting)
17. CAS 2024/A/10989 (appeal, weightlifting)
18. CAS 2024/A/10364 (appeal, basketball)
19. CAS 2024/A/10406 (appeal, basketball)
20. CAS 2024/A/10488 (appeal, basketball)
21. CAS 2024/O/10612 (ordinary arbitration, contractual dispute in football)
22. CAS 2023/O/10049 (ordinary arbitration, contractual dispute in football)
23. CAS 2023/O/10181 (ordinary arbitration, contractual dispute in football)

24. CAS 2023/O/9664 (ordinary arbitration, contractual dispute in football)
25. CAS 2021/A/7830 (appeal, withdrawn)
26. CAS 2020/A/7520 (ordinary arbitration, contractual dispute in football)
27. CAS 2020/A/6835 (appeal, ski mountaineering)
28. CAS 2020/A/6960 (appeal, basketball)
29. CAS 2020/A/6988 (appeal, athletics)
30. CAS 2020/A/6987 (appeal, athletics)
31. CAS 2020/A/6986 (appeal, athletics)
32. CAS 2020/A/6903 (appeal, withdrawn)
33. CAS 2019/O/6537 (ordinary arbitration, contractual dispute in football)
34. CAS 2019/A/6514 (ordinary arbitration, contractual dispute in football)

Arbitrator in the following cases:

35. CAS 2019/A/6226 (appeal, cycling)

CASES BEFORE THE GENERAL COURT

1. Case C-10/18P Marine Harvest (counsel of Marine Harvest)
Re: Appeal against European General Court's judgment confirming of the Commission's decision.

CASES BEFORE THE COURT OF JUSTICE OF THE EUROPEAN UNION

1. Case C-10/18P Marine Harvest (counsel of Marine Harvest)
Re: Appeal against European General Court's judgment confirming of the Commission's decision.

LIST OF ARTICLES

2020-2026

1. “Whereabouts Failure in CAS Jurisprudence,” Court of Arbitration for Sport (CAS) Bulletin, December 2024
2. “A Systematic Review of CAS Decisions in Football Matters in 2020-2021,” Court of Arbitration for Sport (CAS) Bulletin (2023)
3. “Health Data Transfer and Processing in CAS Proceedings,” Court of Arbitration for Sport (CAS) Bulletin, July 2020
4. “The Foreign Investment Guide,” Concurrence, April 2026 (co-editor)
5. “Another Brick in the Wall: How the EU Industrial Accelerator Act (IAA) Could Complement the FDI Framework,” Cleary Gottlieb Alert Memorandum, April 2026
6. “The Rise of the New EU FDI Screening Regulation,” Cleary Gottlieb Alert Memorandum, March 2026
7. “Commission Adopts Second FSR Decision with Remedies in ADNOC Acquisition of Covestro,” Cleary Antitrust Watch blog, December 2025
8. “EU Merger Guidelines Consultation – Our Views on Public Policy, Security, and Labour Market Considerations,” Cleary Antitrust Watch blog, November 2025
9. “EU FDI: State of the Union (2025),” Cleary Gottlieb Alert Memorandum, October 2025
10. “The Draft New EU FDI Regulation – The EU Institutional ‘Game Of Thrones’ Continues,” Cleary Foreign Investment and International Trade Watch blog, July 2025
11. “Global FDI Newsletter: October – December 2024,” Cleary Global FDI Newsletter, January 2025
12. “The EU Commission Urges Member States to Review Outbound Investments,” Cleary Gottlieb Alert Memorandum, January 2025
13. “EU FDI: State Of The Union (2024),” Cleary Foreign Investment and International Trade Watch blog, November 2024
14. “Proposed New EU FDI Screening Regulation — 10 Things to Know,” Cleary Gottlieb Alert Memorandum, March 2024
15. “EU Takes Times to Ready Outbound Investment Control Toolkit,” Cleary Gottlieb Alert Memorandum, February 2024
16. “Antitrust Violations May Oust Companies From Public Tenders (Infraestruturas de Portugal),” Cleary Antitrust Watch blog, December 2023

17. “Opening Up The Wallet: Apple To Offer Rivals Access To NFC System On iOS Devices,” Cleary Antitrust Watch blog, December 2023
18. “Opting-Out-Of-Settlement Could Be Costly: Commission Fines Largest Nordic Ethanol Producer €48 million For Manipulating Ethanol Benchmarks,” Cleary Antitrust Watch blog, December 2023
19. “European Commission In “Reflection Mode” Following CJEU Loss In The Engie State Aid Case,” Cleary Antitrust Watch blog, December 2023
20. “EU FDI: State of The Union,” Cleary Gottlieb Alert Memorandum, November 2023
21. “Benelux FDI: Luxembourg FDI Screening Regime Enters Into Force,” Cleary Gottlieb Alert Memorandum, September 2023
22. “A Systematic Review of CAS Decisions in Football Matters in 2020-2021,” Court of Arbitration for Sport (CAS) Bulletin, July 2023
23. “Outbound Investment Screening Regime—EU May Follow In U.S. Footsteps,” Cleary Foreign Investment and International Trade Watch (February 8, 2023)
24. “Recent Developments in EU Merger Remedies,” Journal of European Competition Law & Practice, annual publication 2015-2021
25. “European Commission Seeks Comments on Draft Revised Distribution Rules,” Cleary Gottlieb Alert Memorandum, July 2021